

**AGENDA**  
**A meeting of the Council of the Corporation**  
**of the Town of Northeastern Manitoulin and the Islands**  
**to be held on Tuesday, October 5, 2021**  
**Electronic Format at 7:00 p.m.**

**1. Call to Order**

**2. Approval of Agenda**

**Disclosure of Pecuniary Interest & General Nature Thereof**

**3. Minutes of Previous Meeting**

- i. Confirming By-Law 2021-54

**4. New Business**

- i. Strategic Plan Review

**5. Minutes and Other Reports**

- i. Manitoulin Centennial Manor minutes – June 17, 2021
- ii. Mayor's Report

**6. Adjournment**

**THE CORPORATION OF THE TOWN OF  
NORTHEASTERN MANITOULIN AND THE ISLANDS**

**BY-LAW NO. 2021-54**

Being a by-law of the Corporation of the Town of Northeastern Manitoulin and the Islands to adopt the minutes of Council for the term commencing December 4, 2018 and authorizing the taking of any action authorized therein and thereby.

WHEREAS the Municipal Act, S.O. 2001, c. 25. s. 5 (3) requires a Municipal Council to exercise its powers by by-law, except where otherwise provided;

AND WHEREAS in many cases, action which is taken or authorized to be taken by a Council or a Committee of Council does not lend itself to an individual by-law;

NOW THEREFORE THE COUNCIL OF THE CORPORATION OF THE TOWN OF NORTHEASTERN MANITOULIN AND THE ISLANDS ENACTS AS FOLLOWS:

1. THAT the minutes of the meetings of the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands for the term commencing December 4<sup>th</sup>, 2018 and held on:

September 28, 2021

are hereby adopted.
2. THAT the taking of any action authorized in or by the minutes mentioned in Section 1 hereof and the exercise of any powers by the Council or Committees by the said minutes are hereby ratified, authorized and confirmed.
3. THAT, where no individual by-law has been or is passed with respect to the taking of any action authorized in or by the minutes mentioned in Section 1 hereof or with respect to the exercise of any powers by the Council or Committees in the above-mentioned minutes, then this by-law shall be deemed for all purposes to be the by-law required for approving and authorizing the taking of any action authorized therein or thereby or required for the exercise of any power therein by the Council or Committees.
4. THAT the Mayor and proper Officers of the Corporation of the Town of Northeastern Manitoulin and the Islands are hereby authorized and directed to do all things necessary to give effect to the recommendations, motions, resolutions, reports, action and other decisions of the Council or Committees as evidenced by the above-mentioned minutes in Section 1 and the Mayor and Clerk are hereby authorized and directed to execute all necessary documents in the name of the Corporation of the Town of Northeastern Manitoulin and the Islands and to affix the seal of the Corporation thereto.

READ A FIRST, SECOND AND THIRD TIME AND FINALLY PASSED THIS  
5<sup>th</sup> day of October, 2021.

Al MacNevin

Mayor

Pam Cress

Clerk

**The Corporation of the Town of Northeastern Manitoulin and the Islands**  
**Minutes of a Regular Meeting of Council meeting held Tuesday, September 28, 2021**  
**via Zoom at 7:00p.m.**

**PRESENT:** Mayor Al MacNevin, Councillors: Barb Baker, Al Boyd, Laurie Cook, Mike Erskine, William Koehler, Dawn Orr, and Bruce Wood

**ABSENT:** Councillor James Ferguson

**STAFF PRESENT:** David Williamson, CAO  
Pam Cress, Clerk

Mayor MacNevin called the meeting to order at 7:00 p.m.

Disclosure of pecuniary interest and the general nature thereof – Councillor William Koehler declared a conflict with item 4ii

**Resolution No. 272-09-2021**

Moved by: W. Koehler

Seconded by: D. Orr

RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands approves the agenda.

Carried

**Resolution No. 273-09-2021**

Moved by: A. Boyd

Seconded by: W. Koehler

RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands now reads a first, second and third time and finally passes by-law # 2021-53 to adopt the minutes of Council for the term commencing December 4, 2018 and authorizing the taking of any action authorized therein and thereby.

Carried

**Resolution No. 274-09-2021**

Moved by: M. Erskine

Seconded by: W. Koehler

RESOLVED THAT Council of the Corporation of the Town of Northeastern Manitoulin and the Islands does not object to the Manitoulin Brewing Company extending their patio for October 2, 2021, into the parking area as indicated on their request and FURTHERMORE has no objections to the Manitoulin Brewing Company encouraging patrons to park at the NEMI Recreation Center.

Carried

**Resolution No. 275-09-2021**

Moved by: M. Erskine

Seconded by: A. Boyd

BE IT RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands grants permission to North Channel Cruise Line to store their vessel on the property located on the east side of Spider Bay Marina under the direction on the Manager of Community Services for a period of 5 years ending May of 2026 and Furthermore that Council donates \$1500 to cover the cost of the storage for the winter season of 2021 to May of 2022

Amended

**The Corporation of the Town of Northeastern Manitoulin and the Islands  
Minutes of Council**

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**Resolution No. 275-09-2021**

Moved by: B. Baker

Seconded by: D. Orr

Amendment put forth to add the statement “this agreement may be cancelled by either party with 30 days notice”

BE IT RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands grants permission to North Channel Cruise Line to store their vessel on the property located on the east side of Spider Bay Marina under the direction on the Manager of Community Services for a period of 5 years ending May of 2026 with a clause included that this agreement may be cancelled by either party with 30 days notice and FURTHERMORE, that Council donates \$1500 to cover the cost of the storage for the winter season of 2021 to May of 2022

Amendment Carried

**Resolution No. 276-09-2021**

Moved by: B. Baker

Seconded by: D. Orr

Amendment put forth to remove the statement “ FURTHERMORE, that Council donates \$1500 to cover the cost of the storage for the winter season of 2021 to May of 2022”

BE IT RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands grants permission to North Channel Cruise Line to store their vessel on the property located on the east side of Spider Bay Marina under the direction on the Manager of Community Services for a period of 5 years ending May of 2026 with a clause included that this agreement may be cancelled by either party with 30 days notice.

Amendment Carried

Ayes: Mayor MacNevin, Councillors Baker, Boyd, Cook, Orr and Wood

Nays: Councillor Erskine

**Resolution No. 276-09-2021**

Moved by: B. Baker

Seconded by: L. Cook

Amendment put forth to remove the statement “ FURTHERMORE, that Council donates \$1500 to cover the cost of the storage for the winter season of 2021 to May of 2022”

BE IT RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands grants permission to North Channel Cruise Line to store their vessel on the property located on the east side of Spider Bay Marina under the direction on the Manager of Community Services for a period of 5 years ending May of 2026 with a clause included that this agreement may be cancelled by either party with 30 days notice.

Carried

Ayes: Mayor MacNevin, Councillors Baker, Cook, Erskine, Orr and Wood

Nays: Councillor Boyd

**The Corporation of the Town of Northeastern Manitoulin and the Islands  
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**Resolution No. 277-09-2021**

Moved by: A. Boyd

Seconded by: M. Erskine

RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands donates \$200 to the Manitoulin Navy League.

Carried

**Resolution No. 278-09-2021**

Moved by: D. Orr

Seconded by: B. Wood

RESOLVED THAT the Council of the Corporation of the Town of Northeastern Manitoulin and the Islands does now adjourn at 8:18 pm.

Carried

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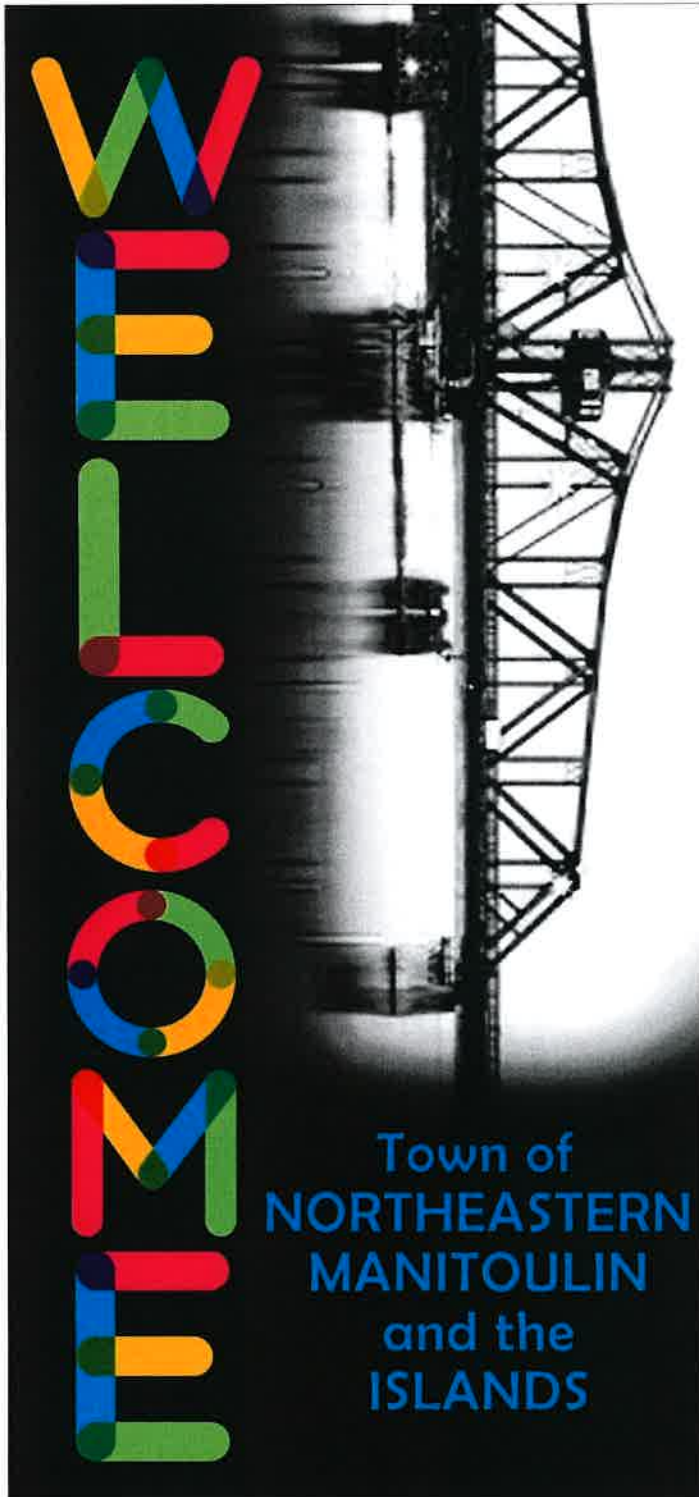
Al MacNevin

Mayor

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Pam Cress

Clerk



# Town of Northeastern Manitoulin and the Islands

2019-2022 Strategic Plan

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October 2021



**Strategic Planning** systematically addresses the Municipality's purpose, internal and external environment, value to stakeholders, plans for action and long term financial planning. The strategic plan serves as a roadmap that will take us from where we are today to where we want to be in the coming years.



Recognizing this, the Council for the Town of Northeastern Manitoulin and the Islands (NEMI) developed such a plan and instituted a process that allows updates to the plan to ensure that it continues to meet the evolving needs of the Community. It builds upon the direction of previous strategic plans and is supported by the current Council's strategic direction and identification of specific initiatives.

The Town of NEMI's strategic planning process is the cornerstone of our business model. It is the foundation upon which community projects, initiatives and the annual budgets are based.

We believe that to allocate available resources, we must understand the needs and desires of the residents of the Municipality and the social and environmental factors that affect us. By looking ahead and asking our stakeholders what they need, we establish a vision for the desired level of service and an understanding of what resources will be necessary to achieve those service levels. The result is a strategic plan that helps the Municipality establish priorities and make informed decisions while:

- Improving performance
- Identifying efficiencies
- Building for the future
- Communicating effectively
- Providing clear direction
- Managing Risk

**The Strategic Initiatives Report Card** evaluates progress towards the accomplishment of the specific objectives in the strategic plan. This provides an opportunity to evaluate and revise the supporting strategies and actions. The strategic initiatives report card is provided to Council annually, to outline the progress on strategic initiatives and the Municipality's progress in addressing Council's strategic directions.

## **Term of the Strategic Plan**

The strategic plan is intended to guide the Town of NEMI for a four (4) year planning horizon. These four-year goals specify the priorities and directions to be focused on and reflect the planning cycles during Council's term.

However, this is a dynamic and evolving plan, created using an assessment of the environment at a specific point in time. As issues, challenges, trends and opportunities emerge, Council has the opportunity to update the strategic plan to ensure Council's evolving priorities and directions continue to be addressed.

## **Use of the Strategic Plan**

The strategic plan is intended to be used to:

- Align decision making and resource allocation towards the achievement of specific objectives and goals that are consistent with the overarching vision and strategic direction set by Council
- To direct the development of municipal projects and initiatives to ensure they are consistent with the strategic plan.

## **Mission Statement**

A mission statement captures the essence of the community and provides the general direction for setting specific goals and objectives. Based on input from residents, businesses, community organizations, municipal staff and members of Council, a comprehensive vision was created for the community (Sustainable Community Plan, 2011). This vision was captured in the following mission statement.

"Naturally beautiful, NEMI will strive to enhance, diversify and expand its economic base and entrepreneurial spirit; strengthen the health and well-being of all ages; honor its past and welcome its future, while maintaining its 'unique' quality of life on the Island."



## Strategic Direction

Strategic direction represents the priorities and desired results to be achieved in support of the overall vision and mission. Once the strategic direction is set, the operations of the Municipality can be directed to specific goals and objectives that support that direction. Specific actions can then be taken to support the attainment of the goals and objectives.

The strategic directions identified through the planning process are as follows:

- Enhance Community Infrastructure
- Create an Age Friendly Community
- Strengthen the Local Economy
- Improve Tourism Promotion
- Ensure a livable, healthy and sustainable Community

## Enhance Community Infrastructure

The Town of Northeastern Manitoulin and the Islands hopes to provide robust fixed infrastructure that satisfies the needs of a growing community that reflects our rate of growth and rural nature.

Goal: Enhance Community Infrastructure		Accomplishments to Date
<b>Roads and Sidewalks</b>	Continue to maintain existing roads to a high standard by increasing the number of hard-surfaced roads.	<ul style="list-style-type: none"> <li>▪ Municipal roads have been very well maintained and ongoing annual maintenance continues priority roads.</li> <li>▪ Connecting Link Project completed in 2019-2020, which saw major improvements to the connecting link portion of roadway, as well as drainage upgrades, curbs and sidewalks.</li> <li>▪ Green Bush Road project completed which saw 3.3 kilometers of Green Bush Road improved including sections of the roadway widened and raised, adequate ditching and drainage and installation of several cross-tiles.</li> <li>▪ Orr's Side Road was rehabilitated, proper ditching added and hard surfaced in 2020.</li> <li>▪ 1 Kilometer grade raise to Bay Estates Road completed in 2021.</li> </ul>
	Increase the number of sidewalks and their functionality within our community (i.e., heated sidewalks).	340 linear meters of sidewalk on Draper Street was installed during summer 2021.
	Explore options for hard surfacing.	<ul style="list-style-type: none"> <li>▪ 15.1 kilometers of roads were hard surfaced in 2021.</li> <li>▪ 12.4 kilometers of roads in were hard surfaced in 2020.</li> <li>▪ 16.3 kilometers of roads were hard surfaced in 2019.</li> </ul>
<b>Buildings</b>	Upgrading priority buildings (such as Recreation Centre, Spider Bay Marina and a Sand/Salt Shed in	<ul style="list-style-type: none"> <li>▪ Recreation Center saw extensive upgrades from 2019-2021 including new</li> </ul>

	Sheguiandah)	<p>dehumidifiers for ice surface and curling club, installation of LED lighting, washroom and dressing room enhancements. Ice Plant Upgrades and the replacement of three air conditioning units will be completed in 2021.</p> <ul style="list-style-type: none"> <li>▪ Spider Bay Marina Visitor Center/Main Office had significant upgrades including roof, flooring, office, and visitor lounge areas in 2020.</li> <li>▪ Replacement of the rooves on the Information Center and Low Island Pavilion in 2020.</li> <li>▪ Replacement of the roof on the Cold Spring's cemetery building in 2021.</li> <li>▪ Upgrades to the washrooms at Spider Bay Marina in 2021.</li> <li>▪ Received funding from the Ontario Trillium Foundation to create permanent washroom facilities at the Museum Park, as well as upgrade washroom facilities in our parks, Recreation Center, and Information Center in 2021-2022.</li> <li>▪ Funding Application submitted to NOHFC in 2021 for upgrades to our condenser unit, boiler system and a new Zamboni for the NEMI Recreation Center.</li> <li>▪ Received funding in Fall 2021, to complete accessibility enhancements at the Centennial Museum of Sheguiandah, including renovation of upper- level washroom to make accessible and installation of accessible ramps on Morrow and Andrew Ferguson Homesteads.</li> </ul>
<b>Equipment</b>	Ensure equipment is upgraded on a regular basis.	<ul style="list-style-type: none"> <li>▪ Replacement of equipment is prioritized through a</li> </ul>

		<p>replacement schedule and our municipal asset management plan.</p> <ul style="list-style-type: none"> <li>▪ Purchase of a new backhoe in 2021.</li> <li>▪ Purchase and upgrade of our sweeper in 2021.</li> <li>▪ Replacement of dock in Spider Bay Marina in 2020.</li> </ul>
<b>Waterfront Development</b>	Complete a study to assess and define mitigation strategies to deal with the impacts of water levels (high and low) on our community and municipal waterfront infrastructure.	<ul style="list-style-type: none"> <li>▪ Funding was utilized in 2020 to upgrade the waterfront docks to mitigate some of the high-water impacts. Upgrades included two dock raises (Fuel Dock and East Weir for Cruise Ship Tenders), purchase of additional electrical pedestals, stone barriers and purchase of lumber for ramps.</li> </ul>
<b>Internet Accessibility</b>	Explore options and availability of broadband and increased internet connectivity in our community.	Council has supported three applications for funding towards community broadband connectivity projects to date.
<b>Parks and Recreation</b>	Explore further development of the Sheguiandah Government Dock area, including creation of space and additional dockage for boaters and seasonal usage.	<ul style="list-style-type: none"> <li>▪ Installation of a stone barrier to help protect and preserve the beach area due to high water levels.</li> <li>▪ Continued exploration of ways to further develop the Sheguiandah Government Dock area for community members and visitors.</li> </ul>
	Continue to enhance Low Island Park to include the upgrade of washrooms and potential for additional recreational opportunities (pump track and running track).	<ul style="list-style-type: none"> <li>▪ Installation of a stone barrier to help protect and preserve the beach area due to high water levels.</li> <li>▪ Upgrades to Low Island washrooms to make facility more COVID-friendly including, touchless faucets and touchless dispensers (soap, paper towels, etc.) in 2021-2022.</li> <li>▪ Creation of new parkette area on Water Street in 2021.</li> <li>▪ Staff are exploring funding opportunities to enhance and create additional opportunities</li> </ul>

		for recreational amenities at Low Island Park, such as a pump track, walking track and ball field fencing upgrades.
	Creation of a dedicated off-leash dog park.	Staff will continue to work to identify a group to fund/operate a dog park.
<b>Water and Sewer infrastructure</b>	Ensure upgrades on both water treatment plants continue on a regular basis.	<ul style="list-style-type: none"> <li>▪ Contribute to Little Current's Water Reserve by \$100,000/year and Sheguiandah's Water Reserve by \$10,000/year.</li> <li>▪ Continued maintenance to both water plants as outlined by OCWA in the Annual Budget.</li> <li>▪ Upgrades and replacement of water line on a portion of Meredith Street in 2020.</li> <li>▪ LED Lighting Upgrade at Little Current Water Treatment Plant in November 2020.</li> <li>▪ Upgrades and replacement of Little Current Water Treatment filters and membranes in 2021-2022.</li> </ul>
	Explore the possibility of the installation of a water tower.	Cost analysis for the installation of a water tower for Little Current and Sheguiandah was completed and is not feasible at this time.

## Create an Age Friendly Community

Age-friendly communities enable all citizens to live safely, age actively, maintain their health and participate fully in their communities. We will continue to work cooperatively with other levels of government, not for profit organizations, businesses and the community with a goal to ensure age-friendly status for all who live, work, visit or play in our community.

<b>Goal: Create an Age-Friendly Community</b>		<b>Accomplishments to Date</b>
<b>Develop Turner's Park</b>	Support the development of Turner's Park into an age-friendly space for adults and seniors within our community to enjoy. This re-development could include adequate seating, gazebo, community garden space, and meditation garden.	<ul style="list-style-type: none"> <li>In 2020, Turner's Park was enhanced through the purchase and installation of a gazebo, accessible picnic tables and the development of a meditation garden.</li> </ul>
<b>Increase Accessibility</b>	Make areas (curbs, sidewalks and handicapped parking spaces) within our municipality accessible.	Cut curbs down within handicapped parking spaces to make more accessible.
<b>Library</b>	Explore options for how the Library can continue to be a vital focus for seniors within our community.	<ul style="list-style-type: none"> <li>Staff continue to assist Library with the development of funding applications.</li> <li>The library is currently implementing the COMPASS and Senior COMPASS Program, as a community outreach initiative to encourage patrons and community members to access the library and its services, making the library better for everyone.</li> </ul>
<b>Encourage and promote the provision of services available to seniors</b>	Lobby the government for a Service Ontario location within our community.	<ul style="list-style-type: none"> <li>Council has sent three letters to the Ministry between 2020-2021, to seek a Service Ontario office location in Little Current.</li> <li>Additional benches and chairs placed throughout the community.</li> </ul>

## Strengthen the Local Economy

The Municipality will work with the local business community and partners in economic development to ensure that NEMI becomes a place where existing businesses thrive, and new business are welcomed and given the best opportunity to succeed. NEMI is home to a strong and diverse business community. Ranging from large and small employers to traditional and emerging economic sectors, NEMI has a wide array of businesses, each with different needs and requirements. It is essential that NEMI work to understand the needs of their business community and to ensure new/potential businesses are welcomed and supported by the Municipality.

Goal: Strengthen our Economy		Accomplishments to Date
Recruitment and Retention of Skilled Workforce	Explore marketing opportunities which will promote recruitment and retention opportunities for a skilled workforce/ labor pool.	Continue to promote and share Sudbury& Manitoulin's Workforce Planning and Development's information, impact surveys with local businesses and Local Labor Market Plan.
		Staff have contacted Immigration Canada, as well as Province's Immigration Pilot Program. Currently, they are not currently accepting applications for new communities as part of their pilot program.
Business Development	Attract new business throughout our municipality.	<ul style="list-style-type: none"> <li>Staff continue to work with existing and prospective businesses within NEMI.</li> <li>Assist businesses with COVID related supports.</li> </ul>

## Improve Tourism Promotion

The Municipality will work with its partners in tourism to become a more recognizable tourism destination by focusing on tourism infrastructure development, product development and marketing. The Town of NEMI has a very solid offering of both natural and built tourism assets. Coupled with the existing great lakes shoreline, picturesque vistas, rural countryside, restaurants, accommodations, events, festivals, historical, cultural, and artistic offerings, NEMI has the attractions to entice tourists – locally and abroad. Continued work needs to focus on ensuring that NEMI has the right infrastructure in place to stimulate tourism product development and proper marketing as a tourism destination.

Goal: Improve Tourism Promotion		Accomplishments to Date
Tourism Product Development	Further develop our look-outs (McLean's Mountain and Strawberry Look-outs) to make them tourist destinations.	Staff will continue to explore ways we can upgrade and develop our lookouts as tourism destinations.
	Historical interpretation/ guided tours within our community.	Received funding to develop a guided, virtual tour and promotional and marketing tools for the Sheguiandah Archaeological Site, which will be completed during Fall-Winter 2021.
	Explore opportunities to further develop and support tourism infrastructure.	<ul style="list-style-type: none"> <li>Staff continue to explore funding opportunities to work with businesses to secure electric vehicle charging stations.</li> <li>MICA funding received to install bike rental and e-bike stations to the public in various Island locations, including Little Current. This work will begin October 2021.</li> </ul>
Focus on Marketing and Promotion	Increased tourism marketing initiatives.	<ul style="list-style-type: none"> <li>Invest \$10,000 per year in Tourism and Marketing Development.</li> <li>Sharing and promotion of our tourism assets on social media throughout 2021.</li> </ul>
	Explore options to utilize technology to promote our tourism assets	
	Creation of marketing materials to showcase our tourism assets within our community. (I.e. Fall Color Tours, historical signage and trails).	<ul style="list-style-type: none"> <li>Marketing &amp; Promotion of the Sheguiandah Archaeological Site for guided, interpretive tours in 2022.</li> </ul>



## Ensuring a Livable, Healthy and Sustainable Community

The Town of NEMI understands that building a well-planned, well maintained and attractive community will attract people to live, work and play in the community. NEMI will work hard with their community and economic development partners to create the community that stands out among other Manitoulin Island communities.

Goal: Ensuring a Livable, Healthy and Sustainable Community		Accomplishments to Date
<b>Protect the Natural Environment and make NEMI more Sustainable</b>	Continue to plant trees throughout our community and green spaces.	<ul style="list-style-type: none"> <li>▪ Nine trees planted downtown in 2019.</li> <li>▪ Staff continue to explore funding opportunities to support tree planting across our municipality.</li> <li>▪ Funding application to TD Friends of the Environment submitted in 2021 to create an accessible, sensory garden space at Turner Park. application submitted.</li> <li>▪ Funding application submitted to the Ontario Environment Fund in 2021, to purchase and plant trees throughout our community, purchase and install outdoor recycling receptacles at municipal facilities and host a community-wide clean-up and educational outreach.</li> </ul>
	Explore options for energy use reduction as identified in our Energy Conservation and Demand Management Plan.	<ul style="list-style-type: none"> <li>▪ Upgrades to NEMI Recreation Center Ice Plant, lighting, dehumidifiers and air conditioners from 2019 to 2021.</li> <li>▪ LED Lighting upgrades at several buildings and park facilities.</li> <li>▪ On demand hot water upgrades at several</li> </ul>

		buildings.
	Build a structure to contain salt stored at both the Sheguiandah and Little Current public works yards.	Sand/Salt Containment Shed built at Little Current Public Works garage.  Continue to explore options and funding opportunities to construct a Sand/Salt containment shed for Sheguiandah.
	Explore composting at landfill to aid diversion efforts and increase life expectancy.	Staff continue to explore food waste diversion and composting programs and funding.
	Continued and/or increased protection of our natural environment (i.e. Mapping of wetlands, endangered species and green spaces)	Map natural heritage features.
<b>Set affordable rates for residents</b>	Keep water rates a reasonable level for our residents	Continue to seek cost efficiencies in the water system.
<b>Development of Municipal Property</b>	Work with interested partners/businesses to explore potential development opportunities for the property located by Low Island that was donated by the Lily Fielding Foundation to the municipality.	<ul style="list-style-type: none"> <li>▪ In 2021, Council granted permission to Manitoulin District Social Services Administration Services Board (DSSAB) to conduct a feasibility study of the property for a multi-residential housing development, geared towards seniors housing. As part of this project, 12 units are to be constructed, beginning 2021.</li> <li>▪ New subdivision lots have been sold for development, with the remaining lot currently out for tender.</li> </ul>

This Strategic Plan provides Council, Staff and the Community with the goals and objectives of Council for the current term and will be used as guiding document for priority setting and decision making. It is an evolving document and will be reviewed on an annual basis to ensure that the specific objectives identified in the plan remain relevant and consistent with the social and economic environment in the Town of Northeastern Manitoulin and the Islands. At all times, Council reserves the right to deviate from the established objectives to pursue emerging opportunities for community growth and development or to address priority needs.

**Town of NEMM Funding Secured in 2021 (Updated as of September 30th, 2021)**

<b>Funding Program</b>	<b>Description</b>	<b>Amount</b>	<b>Funding Contribution Level</b>
ICIP Covid-19 Local Government Intake	Purchase and replace air conditioning units at the NEMM Recreation Center.	\$100,000	100% of total project costs funded
Celebrate Canada: Canadian Heritage	Funding to help support Canada Day celebrations in NEMM, in conjunction with the B/A.	\$4,000	100% of total project costs funded
Museum Assistance Program: Canadian Heritage	Funding to help support further collections management activities at the Centennial Museum of Sheguiandah including shelving for museum storage areas, purchase of collections management software and staff wages to implement collections management activities.	\$10,180	50% of total project costs funded
Resilient Communities Fund: Ontario Trillium Foundation	Funding received to enhance public spaces, making them more COVID-friendly. Funding for this project will be utilized to upgrade several public washrooms in our parks, waterfront, Information Center and Recreation Center with touchless features (faucets and dispensers) and develop permanent	\$111,500	100% of total project costs funded

	washrooms at the Museum Park area.		
New Horizons for Seniors	Financial support to create an accessible entrance way, with designated scooter parking at the NEMI Recreation Center.	\$ 25,000	The Town will be responsible for covering additional project costs above the funding received. (Approximately \$10,000 in costs)
Rural Economic Development Program (RED)	Funding to support the development and creation of a virtual, guided tour of the Sheguiandah Archaeological Site and promotional and marketing materials.	\$ 9,325	50% of total project costs funded
Canada Summer Jobs: Federal Funding	Financial support to help support five summer student positions including: Public Works Student, Marina Student and Tourist Information Center Students (3x).	\$ 14,969.00	75% of total student wages per position
Summer Experience Program: Provincial Funding	Financial support to help support one Tourist Information Center summer student.	\$3,723	100% of total project costs funded
Young Canada Works: Federal Funding	Financial support to help support two Museum summer students.	\$ 10,584.00	100% of total project costs funded
Fire Safety Grant: Ministry of the Solicitor General	Financial support for increased training opportunities for local Fire Departments.	\$5,200	
Museum COVID Funding	Funding to help with technology related museum	\$3,000	Funding was based on allocation by the Province.

	activities/organizational development. Funding was used to purchase two tablets and a computer for the museum.		
Enabling Accessibility	Enhancing and upgrading the accessibility at the Centennial Museum of Sheguiandah by upgrading and making the upper level (outdoor) washrooms accessible and installing ramps on some of our outbuildings.	\$100,000	100% of total project costs funded.
Municipal Modernization Program Intake 2	Upgrading our technological and digital capabilities through the purchase of Asset Management, GIS and Public Works Route Tracking Software.	\$75,000	75% of total project costs funded.
<b>TOTAL FUNDING RECEIVED IN 2021</b>		<b>\$ 472,481.00</b>	

### Town of NEMI Funding Secured in 2020

<b>Funding Program</b>	<b>Description</b>	<b>Amount</b>	<b>Funding Contribution Level</b>
Celebrate Canada	Funding to help support Canada Day celebrations in NEMI, in conjunction with the BIA.	\$4,000	<i>Please be advised that we returned this money as Canada Day celebrations were cancelled due to COVID.</i>
Municipal Modernization Program	To hire a third-party consultant to conduct a Municipal Service Delivery Review on our behalf.	\$ 54,136.32	100% of total project costs.
FEDNOR: Waterfront Climate Change Mitigation Project	Funding received to purchase and implement changes to the waterfront area to address rising water levels. Through this project we raised ___ feet of main dock, purchased stone barriers to limit water infiltration, purchased two ramps for docks and purchased new light/power stanchions.	\$194,531.00	75% of total project costs were funded.
United Way	Funding to support community initiatives during COVID-19. These monies were utilized to purchase 60 x \$50 food gift certificates from GG's and Valu-mart and were distributed to community members in need in partnership with 5 local churches.	\$3,000	100% funded.

Canadian Heritage	COVID-19 Operational Support for the Centennial Museum of Sheguiandah.	\$13,611	Allocation based on the Museum's total operating budget, as per formula provided by funder.
Seniors Community Grant	Funding for enhancements to Low Island Park to make it more senior-friendly, including Purchase of mobi-mats to provide greater accessibility to areas of the park and purchase of 3 accessible picnic tables.	\$17,080	100% of project costs.
Canada Post Community Foundation	Funding received to support costs towards implementing programming for children and youth.	\$ 3,000	100% of project costs.
Seniors without Walls	Funding to implement Seniors Without Walls Telephone Based Programming.	\$4,000	<i>*We were not able to utilize these funds within the funding timeline as we had originally planned for, so these monies were returned.</i>
Jumpstart COVID-19 Funding	Funding to support PPE, increased sanitization and staff wages for the NEMI Recreation Center due to COVID-19.	\$8,500	100% of project costs.
Community Museum Operating Grant	Financial support to help support the operating costs of the Centennial Museum of Sheguiandah. Funding is applied for on an annual basis.	\$9,105	*Funding received is based on an allocation formula to support the Museum's operational costs.

Canada Summer Jobs	Funding received to support wages for two summer student positions (1x-Public Works and 1x-Marina)	\$ 7,840	Municipality covered any additional wages above funding amounts.
Summer Experience Program	Funding received to support wages for three summer student positions. (Marina and 2x Information Center)	\$ 10,974	Municipality covered any additional wages above funding amounts.
Young Canada Works	Funding received to support wages two Museum summer student positions.	11,950.12	100% of staff wages.
<b>TOTAL FUNDING RECEIVED IN 2020</b>		<b>\$ 341,727.44</b>	



### Town of NEMI Funding Secured in 2019

Funding Program	Description	Amount	Funding Contribution Level
Celebrate Canada	Funding to help support Canada Day celebrations in NEMI, in conjunction with the BIA.	\$ 4,000	100% funded.
Connecting Link	Funding received to support road infrastructure upgrades to the Connecting Link portions (Highway 6/Highway 540).	\$ 2,015,764	90% funded
FEDNOR – Lagoon	Funding received to support a major infrastructure upgrade at the Little Current Lagoon.	\$ 1,000,000	48.8% funded
ICIP Rural and Northern: Green Bush Road Project	Funding received to complete 3.3 kilometers of roadwork on the Green Bush Road.	\$ 451,717.20	93.33% funded of eligible costs
Northern Ontario Heritage Fund: Municipal Office Intern	Funding received to support 90% of wages for a Municipal Office Intern.	\$29,484	90% funded <i>*Please note, we had to return this money as we were not successful in finding an intern.</i>
Canada Summer Jobs	Funding received to support wages for two summer student positions (1-Public Works and 1- Museum)	\$ 3,360	50% funded
Young Canada Works	Funding received to support wages one museum student position.	\$ 5,398.57	75% funded

Summer Experience Program	Funding received to support wages for three summer student positions (1- Marina and 1-Museum)	\$ 7,316	Municipality covered any additional wages above funding amounts.
Municipal Asset Management Program-Federation of Canadian Municipalities	Financial support to hire and provide training for an Asset Management Coordinator position for the duration of a year.	\$ 35,287.54	90% funded
New Horizons for Seniors	Financial support to host a series of workshops/events geared towards serving senior community members.	\$ 5,600	100% funded
Community Museum Operating Grant	Financial support to help support the operating costs of the Centennial Museum of Sheguiandah. Funding is applied for on an annual basis.	\$ 9,105	*Funding received is based on an allocation formula to support the Museum's operational costs.
<b>TOTAL FUNDING RECEIVED IN 2019</b>		<b>\$ 3,567,032.31</b>	

**Manitoulin Centennial Manor  
Board of Management Meeting  
June 17, 2021  
(unapproved)**

**Present via teleconference:**

Pat MacDonald, Hugh Moggy, Dawn Orr, Dan Osborne, Mary Jane Lenihan, Art Hayden, Keith Clement (Extendicare Regional Director), Tracy Lamirande (Acting Administrator), Sylvie Clarke, (DOC)

Guest: Tom Sassvary (Manitoulin Expositor)

**1.0 Call to order**

1.1 Meeting called to order at 10:05 a.m. by Board Chair, Pat MacDonald.

**2.0 Approval of Agenda**

2.1 Motion put forward to approve the agenda

2.2 *Moved: Orr*                      *Seconded: Osborne*                      *Carried*

**3.0 Approval of Minutes**

3.1 Motion put forward to approve the minutes

3.2 *Moved: Moggy*                      *Seconded: Lenihan*                      *Carried*

**4.0 Business Arising from Minutes**

4.1 Bellamy and company working hard on our behalf; very happy to say that we have hired a full time Administrator for the Manor

4.2 Panel team who interviewed were unanimous in their decision

4.3 Proposal that employment contract will commence on 12-July-2021

4.4 Motion put forward by Board Chair to hire Don Cook as the Full time Administrator

4.5 *Moved: Orr*                      *Seconded: Moggy*                      *Carried*

4.6 Will notify the Staff at the Manor of the success in recruiting

4.7 Interview this week coming up for a Dietary Manager

**5.0 Correspondence**

5.1 MLTC Report – Tracy asked to brief the Board regarding outcome of MLTC Visit.

Overall a very good report. Non-compliance issued in the areas of plan of care/falls policy, resident hand and air temperature monitoring. Written notices and VPCs have been issued. No requirement to formally provide correction plan to MLTC. Action plan being drafted

5.2 Thank you card from Julie Omnet thanking the board for the purchase of a television

5.3 Motion put forward to accept this report for Correspondence

5.4 *Moved: Hayden*                      *Seconded: Lenihan*                      *Carried*

**6.0 Administrator's Report**

6.1 Refer to attached Administrator Report

6.2 Motion put forward to accept the Administrator's Report as presented by Tracy Lamirande

6.3 *Moved: Osborne*                      *Seconded: Moggy*                      *Carried*

11.6 Motion put forward to come out of in camera

11.7 *Moved: Moggy* *Seconded: Orr* *Carried*

**12.0 Recruiting Strategies**

12.1 Motion put forward to temporarily accept recommendations made by  
Extendicare Assist with respect to referral, Retention, Relocation and Bonuses with  
regular review.

12.2 *Moved: Hayden* *Seconded: Osborne* *Carried*

**13.0 Adjournment**

13.1 Motion put forward to adjourn the meeting at 10:55 a.m.

13.2 *Moved: Orr* *Seconded:* *Carried*